Heidi Hardt  
Assistant Professor  
Department of Political Science  
University of California, Irvine

Learning from Failure: Institutional Memory in NATO Crisis Management

Prof. Heidi Hardt will present findings from her new book NATO's Lessons in Crisis (Oxford University Press, 2018). As the US reconsiders the extent of its commitment to international organizations, this book offers a timely assessment of NATO's performance in crisis management. Hardt examines one overlooked key factor: institutional memory of strategic failures. The book introduces an argument for how and why organizations like NATO retain and pass on strategic knowledge of these actions. Research draws on Hardt's interviews and a survey experiment with 120 civilian and military officials, as well as crisis management cases of Afghanistan, Libya and Ukraine.

Thursday, October 18th  
GPS Room 3202 at 12:00 p.m.  
Lunch Provided